



RĀRANGI TAKE AGENDA

Rautaki, Whakahaere, me te Ahumoni | Strategy, Operations and Finance Committee Meeting

I hereby give notice that a Meeting of the Rautaki, Whakahaere, me te Ahumoni | Strategy, Operations and Finance Committee will be held on:

Te Rā | Date: Thursday, 16 May 2024

Te Wā | Time: 9.30am

**Te Wāhi | Location: Council Chamber
Ground Floor, 175 Rimu Road
Paraparaumu**

**Kris Pervan
Group Manager Strategy & Growth**

Kāpiti Coast District Council

Notice is hereby given that a meeting of the Rautaki, Whakahaere, me te Ahumoni | Strategy, Operations and Finance Committee will be held in the Council Chamber, Ground Floor, 175 Rimu Road, Paraparaumu, on Thursday 16 May 2024, 9.30am.

Rautaki, Whakahaere, me te Ahumoni | Strategy, Operations and Finance Committee Members

Cr Sophie Handford	Chair
Cr Liz Koh	Deputy
Mayor Janet Holborow	Member
Deputy Mayor Lawrence Kirby	Member
Cr Glen Cooper	Member
Cr Martin Halliday	Member
Cr Rob Kofoed	Member
Cr Jocelyn Prvanov	Member
Cr Shelly Warwick	Member
Cr Nigel Wilson	Member
Cr Kathy Spiers	Member
Ms Kim Tahiwī	Member
Mr Huriwai Paki	Member
Ātiawa ki Whakarongotai Representative	Member

Te Raupapa Take | Order Of Business

1	Nau Mai Welcome	5
2	Karakia a te Kaunihera Council Blessing	5
3	Whakapāha Apologies	5
4	Te Tauākī o Te Whaitake ki ngā Mea o te Rārangi Take Declarations of Interest Relating to Items on the Agenda	5
5	He Wā Kōrero ki te Marea mō ngā Mea e Hāngai ana ki te Rārangi Take Public Speaking Time for Items Relating to the Agenda	5
6	Ngā Teputeihana Deputations	5
	Nil	
7	Ngā Take a Ngā Mema Members' Business	5
8	He Kōrero Hou Updates	5
	Nil	
9	Pūrongo Reports	6
	9.1 Performance Report for the period ending 31 March 2024	6
	9.2 Update on the Policy Work Programme 2021-2024.....	107
	9.3 Interim update on Vision Kāpiti and our Blueprint.....	114
10	Te Whakaū i ngā Āmiki Confirmation of Minutes	120
	10.1 Confirmation of Minutes	120
11	Karakia Whakamutunga Closing Karakia	128

1 NAU MAI | WELCOME

2 KARAKIA A TE KAUNIHERA | COUNCIL BLESSING

I a mātou e whiriwhiri ana i ngā take kei mua i ō mātou aroaro *As we deliberate on the issues before us,*

E pono ana mātou ka kaha tonu ki te whakapau mahara huapai mō ngā hapori e mahi nei mātou. *We trust that we will reflect positively on the communities we serve.*

Me kaha hoki mātou katoa kia whaihua, kia tōtika tā mātou mahi, *Let us all seek to be effective and just,*

Ā, mā te māia, te tiro whakamua me te hihiri *So that with courage, vision and energy,*

Ka taea te arahi i roto i te kotahitanga me te aroha. *We provide positive leadership in a spirit of harmony and compassion.*

3 WHAKAPĀHA | APOLOGIES

4 TE TAUĀKĪ O TE WHAITAKE KI NGĀ MEA O TE RĀRANGI TAKE | DECLARATIONS OF INTEREST RELATING TO ITEMS ON THE AGENDA

Notification from Elected Members of:

4.1 – any interests that may create a conflict with their role as an elected member relating to the items of business for this meeting, and

4.2 – any interests in items in which they have a direct or indirect pecuniary interest as provided for in the Local Authorities (Members' Interests) Act 1968

5 HE WĀ KŌRERO KI TE MAREA MŌ NGĀ MEA E HĀNGAI ANA KI TE RĀRANGI TAKE | PUBLIC SPEAKING TIME FOR ITEMS RELATING TO THE AGENDA

6 NGĀ TEPUTEIHANA | DEPUTATIONS

Nil

7 NGĀ TAKE A NGĀ MEMA | MEMBERS' BUSINESS

(a) Leave of Absence

(b) Matters of an Urgent Nature (advice to be provided to the Chair prior to the commencement of the meeting)

8 HE KŌRERO HOU | UPDATES

Nil

9 PŪRONGO | REPORTS

9.1 PERFORMANCE REPORT FOR THE PERIOD ENDING 31 MARCH 2024

Kaituhi | Author: **Sheryl Gavin, Principal Advisor Corporate Services**

Kaiwhakamana | Authoriser: **Mark de Haast, Group Manager Corporate Services**

TE PŪTAKE | PURPOSE

- 1 This report details Council's financial and non-financial performance for the nine months ended 31 March 2024.

HE WHAKARĀPOPOTO | EXECUTIVE SUMMARY

- 2 An Executive Summary is not required for this report.

TE TUKU HAEPAPA | DELEGATION

- 3 The Strategy, Operations and Finance Committee has delegated authority to consider this under section B.1. of the 2022-2025 Triennium Governance Structure and Delegations including 'overviewing strategic programmes' and 'financial management including risk mitigation'.

TAUNAKITANGA | RECOMMENDATIONS

It is recommended that the Strategy, Operations and Finance Committee:

- A Receives this report; and
- B Notes the Council's financial and non-financial performance for the nine months ended 31 March 2024, as attached in Appendix 1 to this report.

TŪĀPAPA | BACKGROUND

- 4 Financial and non-financial performance is reported in stages throughout the financial year, typically in the form of a half-year report (quarters 1 and 2 of the financial year), the nine months ended 31 March (quarters 1, 2 and 3), and the full year results via the audited Annual Report and Summary Annual Report. A half-year report for 2023/24 was deferred by agreement, mainly due to resources being re-prioritised on developing the draft 2024-34 Long Term Plan.
- 5 The Council's Performance Report for the first nine months of the financial year (attached as Appendix 1 to this report) details council's financial and non-financial performance and the results of the third quarter residents' opinion survey. Because no six-month report was produced, residents' opinion survey results for the quarters 1 and 2 have also been included in Appendix 2 to this report.
- 6 There are 38 non-financial performance measures that are only reported at year-end and will be included in Council's Annual Report for the year ended 30 June 2024.

HE KÖRERORERO | DISCUSSION

He take | Issues

Performance Measures, Projects, and Financials

- 7 Seventy-nine (79) percent of the non-financial performance measures that were measured were achieved. This is an increase on the full year result of 76 percent reported in the 2022/23 Annual Report.
- 8 Eighty (80) percent of the Council's key projects and initiatives are on track for the reporting period. During the nine months to date five projects were completed.
- 9 Year-to-date revenue is \$1.5 million less than budget mainly due to less water rates and less consenting activity than planned.
- 10 Year-to-date expenditure is \$1.2 million less than budget mainly due to temporary timing differences of planned spend on the district plan, three waters planning, connected communities' capacity building and community contracts.
- 11 Year-to-date capex spend was \$48.9 million (55 percent of the full year budget of \$89.5m).
- 12 Net debt was \$227 million (198 percent of operating income) at 31 March 2024, well below the preferred limit of 250% as set out in the LTP.

Residents' opinion

- 13 Overall satisfaction over the nine months year to date has varied but at 68 percent in quarter three is tracking slightly above the result reported in the same period of 2022/23 (67 percent) and higher than the 64 percent reported in the 2022/23 Annual Report.
- 14 Residents' value for money satisfaction over the nine months year to date also varied with quarter three reporting 51 percent. While this is a decrease against the same period in 2022/23 (54 percent), it is an improvement on the 49 percent recorded in the Annual Report for 2022/23. Value for money perception continues to be a key factor influencing overall satisfaction.
- 15 Other key drivers of residents' perception of Council are satisfaction with the decisions made by Council and providing information about up-coming decisions. Both factors tracked much higher in quarter three than in the same period in 2022/23.
- 16 The Kapiti Coast residents' overall satisfaction and perception of value for money is trending higher than the national benchmark results. We continue to trend lower in terms of opportunities to have a say and information on decisions that may affect people but the national comparisons show that we are improving in both these areas.

Performance framework development

- 17 Current performance measures were set through the current 2021- 41 Long Term Plan and remain in place until 30 June 2024. Council will adopt the 2024-34 Long Term Plan in June 2024 including a revised performance framework to monitor both organisational and strategic performance.

Ngā kōwhiringa | Options

- 18 There are no options to consider with this report.

Tangata whenua

- 19 There are no tāngata whenua matters in addition to those already outlined in this report.

Panonitanga āhuarangi | Climate change

- 20 There are no climate change matters in addition to those already outlined in this report.

Ahumoni me ngā rawa | Financial and resourcing

21 There are no financial and resourcing matters in addition to those already outlined in this report.

Ture me ngā Tūraru | Legal and risk

22 There are no legal and risk matters in addition to those already outlined in this report.

Ngā pānga ki ngā kaupapa here | Policy impact

23 There are no policy impacts arising directly from this report.

TE WHAKAWHITI KŌRERO ME TE TŪHONO | COMMUNICATIONS & ENGAGEMENT

Te mahere tūhono | Engagement planning

24 There is no engagement planning required for this report.

Whakatairanga | Publicity

25 Appendices to this report will be made publicly available on the Council's website.

NGĀ ĀPITI HANGA | ATTACHMENTS

1. Performance Report for the 9 months to 31 March 2024 [↓](#)
2. Residents Opinion Survey Results Quarters 1-3 [↓](#)

9.2 UPDATE ON THE POLICY WORK PROGRAMME 2021-2024

Kaituhi | Author: **Hamish McGillivray, Manager Research & Policy**

Kaiwhakamana | Authoriser: **Kris Pervan, Group Manager Strategy & Growth**

TE PŪTAKE | PURPOSE

- 1 The purpose of this report is to update Council on progress of the Policy Work Programme 2021-2024 and seek approval of amendments to it.

HE WHAKARĀPOPOTO | EXECUTIVE SUMMARY

- 2 Not applicable.

TE TUKU HAEPAPA | DELEGATION

- 3 The Strategy, Operations and Finance Committee has delegated authority to consider this matter under section B.1 of the Governance Structure and Delegations 2022-2025 Triennium, which states a key responsibility as: "Setting and approving the policy and strategy work programme".

TAUNAKITANGA | RECOMMENDATIONS

- A. That the Committee notes the progress of the Council Policy Work Programme 2021-2024 including project timeframe amendments.
- B. That the Committee approves the addition of two new projects to the Council PWP 2021-2024:
 - B.1 *Alcohol Licensing Fees Bylaw*
 - B.2 *Dangerous & Insanitary Buildings Policy 2018 review*
- C. That the Committee notes that work will be undertaken to refresh and agree the Policy Work Programme for the 2024-2027 period by the end of the year.

TŪĀPAPA | BACKGROUND

- 4 The Policy Work Programme (PWP) identifies the current (externally focused) strategy and policy work underway. An update is typically reported on PWP progress every six months.
- 5 The current PWP 2021-24 was adopted by Council on 10 March 2022. The last update was provided to Council on 13 July 2023 where recommended amendments and additions to the programme were adopted.
- 6 The current PWP runs until the end of 2024. A process will be undertaken to refresh and agree the PWP for the next three-year period (2024 – 2027) by the end of the year. We will brief Council on this process in August 2024.

HE KŌRERORERO | DISCUSSION

- 7 An overview of progress and changes to scheduled projects in the PWP 2021-2024 is outlined in Attachment 1 ("the programme GANTT"). This report shows current and upcoming progress on policy and strategy work through to the end of 2024. Please note that an arrow indicates projects that will continue through into 2025.
- 8 The programme GANNT should be read alongside tables in Attachment 2 of this report, which provide context on progress and changes on each project. Of note, the following Tables in Attachment 2 outline:

- 8.1 Table 1: the projects which have now been completed (five in total).
- 8.2 Table 2: the projects which are on-track and continue to progress (five in total).
- 8.3 Table 3: the projects which are progressing but have been delayed, with relevant reasons outlined (ten in total).
- 8.4 Table 4: projects which are on hold for reasons outlined.
- 8.5 Table 5: new projects which have been identified as needing to be developed now, or to be reviewed now, since the PWP was last formally amended (two in total).

He take | Issues

- 9 There are no issues in relation to the PWP.

Ngā kōwhiringa | Options

- 10 The Discussion section outlines the changes to the PWP 2021-2024 and proposed additions for approval.

Mana whenua

- 11 We continue to work with our iwi partners Te Rūnanga O Toa Rangātira, Ngā Hapū o Ōtaki and Āti Awa ki Whakarongotai Charitable Trust on the priorities for engagement across the Council work programme to ensure there is opportunity to discuss (as appropriate) the most important items in alignment with their priorities.
- 12 This will include engagement on the refresh and adoption of the PWP 2024 - 2027.
- 13 Planning to ensure that individual projects are created in partnership with mana whenua will be undertaken by individual project managers.

Panonitanga Āhuarangi me te Taiao | Climate change and Environment

- 14 Overall, the PWP includes several policies and strategies which focus on our environment and the implications of climate change.

Ahumoni me ngā rawa | Financial and resourcing

- 15 There are no financial or resourcing implications for the remainder of the current PWP.

Tūraru ā-Ture me te Whakahaere | Legal and Organisational Risk

- 16 Legal Counsel has confirmed the timeframes for the review of all policies which have a legal driver or a mandatory review.
- 17 The PWP supports the ongoing management and prioritisation for the review of policies and bylaws to ensure they are completed within their respective statutory timeframes.
- 18 There are no inconsistencies with the New Zealand Bill of Rights Act 1990 and Human Rights Act 1993 in making this decision.

Ngā pānga ki ngā kaupapa here | Policy impact

- 19 The PWP ensures that Council's policies and bylaws are reviewed within statutory and/or best-practice timeframes, ensuring policies remain fit for purpose.

TE WHAKAWHITI KŌRERO ME TE TŪHONO | COMMUNICATIONS & ENGAGEMENT

- 20 While the PWP itself has a low degree of significance under Council's Significance and Engagement Policy, the degree of significance for each individual policy project will be

identified as each project is progressed, including the nature and type of any consultation required.

Te mahere tūhono | Engagement planning

21 An engagement plan is not needed in relation to this progress update.

Whakatairanga | Publicity

22 A communications plan is not needed in relation to this progress update.

NGĀ ĀPITI HANGA | ATTACHMENTS

1. Policy Work Programme 2021-2024 GANTT [↓](#)
2. Progress update on PWP projects & proposed additions [↓](#)

9.3 INTERIM UPDATE ON VISION KĀPITI AND OUR BLUEPRINT

Kaituhi | Author: **Hamish McGillivray, Manager Research & Policy**

Kaiwhakamana | Authoriser: **Kris Pervan, Group Manager Strategy & Growth**

TE PŪTAKE | PURPOSE

- 1 This report provides an update on progress for the final stage of work for Phase 1 of Vision Kāpiti and an outline of next steps as part of Phase 2, including masterplanning.

HE WHAKARĀPOPOTO | EXECUTIVE SUMMARY

- 2 An executive summary is not required for this paper.

TE TUKU HAEPAPA | DELEGATION

- 3 The Strategy, Operations and Finance (SO&F) Committee has delegations under the following section of Part B.1 of the Governance Structure and Delegation 2022-2025 Triennium: “Strategic setting and approving the policy and strategy work programme”.

TAUNAKITANGA | RECOMMENDATIONS

- A. **Note** Vision Kāpiti progress, and progress to the final stage of Phase 1 of the project, as outlined in paragraphs 6 to 16.
- B. **Note** the outline of Phase 2 of the Vision Kāpiti process, and the use of masterplanning to support a blueprint for establishing ‘how’ we can achieve Vision Kāpiti over the short, medium and long-term (to 2060 and beyond), as outlined in paragraphs 17 to 23.

TŪĀPAPA | BACKGROUND

Vision Kāpiti

- 4 An outline of the key phases of Vision Kāpiti was provided to the Committee on 4 April 2024. The outline also identified Masterplanning as a process supporting the blueprint and providing a spatial and structural plan to establish how local community aspirations can be achieved across the district and each of the five underlying local areas.
- 5 Vision Kāpiti is now in the final stage of Phase 1 work, to produce an integrated vision for the district and each of the underlying local areas of Ōtaki, Waikanae, Paraparumu, Raumati and Paekākāriki. Once work on Phase 1 is completed the project will move to Phase 2, which focuses on developing a blueprint for ‘how’ the vision will be achieved. The blueprint is a framework for change and includes identifying and testing pathways, actions and priorities for achieving change over the short, medium and long-term.

HE KŌRERORERO | DISCUSSION

- 6 Since the update on 4 April 2024, a number of further engagement milestones have been achieved. As we also draw closer to the conclusion of Phase 1 work, further work has been underway on the final form the current developing districtwide and local area visions will take, and further detail on the outline of the process for Phase 2.

Feedback on “what we have heard so far”

- 7 Feedback from the first stage of engagement on local Visions has been recently published and available on the respective each local vision webpage. This supports community boards undertaking a further period of engagement and feedback from their community to inform a final local vision for their area.

- 8 Each local vision has its own web page, with the exception of Raumati, whose work began prior to the initiation of the wider Vision Kāpiti work and continues using its own process¹. Each page includes a report which summarises key themes from feedback captured from local engagement hubs, online surveys, and group engagements from each community board area. A graphic poster has also been developed for each area. This includes a characterised spatial map of the area along with some of the key themes. An online survey is also included with questions focussing on whether what's important is identified, or if not, what is missing.
- 9 The first stage of engagement on the districtwide vision has also recently closed. A similar package of feedback (summary report, graphic poster and survey) is being developed from feedback captured from the districtwide hubs, surveys and stakeholder engagements. This material will be available from Mid-May to support further engagement and feedback on the district Vision, alongside the local Visions.
- 10 Council officers are also supporting community boards and councillors to undertake further engagement on both local and districtwide visions. As well as the online resources, information will be displayed locally in the Ōtaki, Waikanae and Paraparumu Libraries. A number of engagement hubs are also planned across the above libraries and Coastlands Shopping Centre. These events will provide opportunity for local residents to discuss and provide feedback with elected members and staff across key days throughout the May-June 2024 period. Work is also underway to identify a number of other joint local/districtwide workshop or drop-in events with each of the community boards.
- 11 Engagement on the districtwide and local visions is expected to be concluded by 19 June 2024. A consolidated report of all feedback will be developed for the districtwide and all local area visions. This will also include relevant feedback raised through recent engagements on other relevant council consultation processes, including the Long-Term Plan 2024 and Takutai Kapiti.

Bringing together our districtwide and local area visions

- 12 A conceptual outline of the final format of Vision Kāpiti was discussed with elected members at a briefing on 23 April 2024. The outline is attached as Attachment A.
- 13 Vision Kāpiti will be developed as an interactive webpage. This will use the characterised maps developed as part of the current feedback process to enable users to navigate and identify aspirations and themes related to Place, People and Partnership, across both the districtwide and local areas of Ōtaki, Waikanae, Paraparumu, Raumati and Paekākāriki.
- 14 This will be incorporated into the process for Council sign off of the final draft Vision products, planned through briefings and a final paper in July/August 2024.
- 15 The completion of the Phase 2 blueprint work will also see information added to the webpage on priorities and actions to support aspirations over the short, medium and long-term (up to 30+ years). Together the final Vision Kāpiti webpage will provide a transparent outline of what's important to the community and the role and approach of council and other stakeholders in helping support and achieve it.
- 16 The final Vision Kāpiti will also be supported by an Outcomes Framework being developed in parallel (discussed in the previous update to Strategy, Operations and Finance Committee on 4 April 2024). The regular monitoring and reporting of actions and progress supports improved transparency and accountability against community aspirations.

¹ Progress continues to be updated and communicated through the Vision Raumati website and format. Once engagement has concluded a similar map and supporting summary report of feedback will be produced for the Raumati area as part of the final format of Vision Kāpiti – discussed further at paragraphs 12-16.

Moving to Phase 2 and the role of masterplanning,

- 17 An outline of Phase 2 of the Vision Kāpiti process was provided to the Committee on 4 April 2024. Phase 2 develops a blueprint that will provide a plan for 'how' the districtwide and local area visions will be achieved over time.
- 18 Identifying potential pathways and priorities is a focus of Phase 2. This includes actions needed by the Council, community and other stakeholders to achieve the vision. The level of ambition, pace of change and the cost and ability to fund or afford change will also be key considerations, particularly in the current environment of increasing costs, the cost of living crisis and levels of uncertainty around central government priorities, reforms and investment.
- 19 Developing a blueprint will need to identify and test options across the short, medium and long-term to provide a collective view of the incremental decisions needed to achieve the community's vision and aspirations. Masterplanning is a key approach to support the blueprint; and it will provide a spatial place-based plan and structure to establish how local community aspirations can be achieved across the district and each of the five underlying local areas.
- 20 The concept of masterplanning was discussed with elected members at the briefing on 23 April 2024. Diagram 2 of Attachment A provides an overview of work that is required to progress, highlighting that:
 - 20.1 There are a number of elements of masterplanning already in train that can help achieve Vision Kāpiti. This includes, but is not limited to, the development and review of strategies and bylaws, the review of District Plan settings, the development of partnerships to support housing and health outcomes and key projects and investments identified across council's community and network infrastructure.
 - 20.2 New work will also be necessary as we don't currently have a comprehensive view of the alignment and timing of these projects and actions, and how they might best help achieve community aspirations across the district, but also across the five underlying local vision areas. The masterplanning process will help clarify the interdependencies and sequence of goals and key actions in a way that we can share our story of change with the Kāpiti community.
- 21 Further details of how Phase 2 will take place will be provided in July/August 2024 alongside an update on the completion of last stages of Phase 1. The timing to follow on from the adoption of the final Long-Term Plan 2024 will also help provide a starting basis to inform the masterplanning approach.

He take | Issues

- 22 There are no issues to raise.

Ngā kōwhiringa | Options

- 23 No options are presented in this report.

Mana whenua

- 24 Te Āti Awa ki Whakarongotai, Ngāti Raukawa ki te Tonga (Nga Hapu o Ōtaki), and Ngāti Toa Rangatira undertake targeted engagement with their iwi members and the community. As is possible, we are identifying opportunities to incorporate feedback from these processes.
- 25 Nga Hapu o Ōtaki has worked alongside the Ōtaki Community Board to provide a comprehensive engagement approach with the Ōtaki community. Feedback from wānanga held by Nga Hapu o Ōtaki and the broader community has informed the Ōtaki, and Vision Kāpiti work.

- 26 We are engaging with Te Āti Awa ki Whakarongotai and Ngāti Toa Rangatira to ensure that feedback from their independent wānanga can also be captured in the Vision Kāpiti process.
- 27 Our iwi partners have also been invited to all strategic direction briefings to ensure feedback from these processes and mana whenua voice is included. We have received positive feedback from Ngāti Toa and Ngā Hapū o Ōtaki on the approach for Vision Kāpiti.

Panonitanga Āhuarangi me te Taiao | Climate change and Environment

- 28 There are no direct climate or environmental impacts from this paper. However, feedback received through Vision Kāpiti will be used in the development of the Climate Change and Resilience and Environment Strategies. The outcomes framework and strategic architecture being developed through the Vision Kāpiti process will also provide greater direction on climate matters and more robust reporting on our impacts.

Ahumoni me ngā rawa | Financial and resourcing

- 29 There are no immediate funding implications from this paper.

Tūraru ā-Ture me te Whakahaere | Legal and Organisational Risk

- 30 There are no specific legal or organisational risks to be discussed in this paper. The Vision Kāpiti approach aims to increase the community's trust and confidence in our organisation through a transparent and co-designed long-term Vision for the district.

Ngā pānga ki ngā kaupapa here | Policy impact

- 31 There are no policy impacts from this paper. However, Vision Kāpiti will guide the overall Council work programme, and the way in which we report on it, in the future.

TE WHAKAWHITI KŌRERO ME TE TŪHONO | COMMUNICATIONS & ENGAGEMENT

- 32 Communications and engagement activity to date and upcoming plans are discussed in the body of this report.

Te mahere tūhono | Engagement planning

- 33 The Strategy & Growth Group is working closely with our communications team to plan the engagement activity discussed in this report.

Whakatairanga | Publicity

- 34 There is no further publicity planned specific to this paper. Ongoing publicity related to our Vision Kāpiti engagement programme is noted in the body of this paper.

NGĀ ĀPITI HANGA | ATTACHMENTS

1. Outline of the final format of Vision Kāpiti and Masterplanning as part of Phase 2 work [↓](#)

10 TE WHAKAŪ I NGĀ ĀMIKI | CONFIRMATION OF MINUTES

10.1 CONFIRMATION OF MINUTES

Author: Maria Cameron, Advisor Democracy Services

Authoriser: Kris Pervan, Group Manager Strategy & Growth

TAUNAKITANGA | RECOMMENDATIONS

That the minutes of the Strategy, Operations and Finance meeting of 4 April 2024 be accepted as a true and correct record.

That the minutes of the Strategy, Operations and Finance meeting of 11 April 2024 be accepted as a true and correct record.

NGĀ ĀPITIHINGA | ATTACHMENTS

1. Minutes of the Strategy, Operations and Finance Committee 4 April 2024 Meeting [↓](#)
2. Minutes of the Strategy, Operations and Finance Committee 11 April 2024 Meeting [↓](#)

11 KARAKIA WHAKAMUTUNGA | CLOSING KARAKIA

Kia tau ngā manaakitanga ki runga i a tātou katoa,	<i>May blessings be upon us all, And our business be successful.</i>
Kia hua ai te mākihikihi, e kī ana	<i>So that our words endure,</i>
Kia toi te kupu	<i>And our language endures,</i>
Kia toi te reo	<i>May the spirit be strong,</i>
Kia toi te wairua	<i>May mauri be settled and in balance,</i>
Kia tau te mauri	<i>Among the activities we will do today</i>
Ki roto i a mātou mahi katoa i tēnei rā	<i>Join, gather, and unite! Forward together!</i>
Haumi e! Hui e! Taiki e!	